

Finance Leadership Forum

Wednesday 16 June 2021

Programme

09:30 Arrival / online access

09:40 Welcome and opening comments

Amanda Leonard, Associate Director, Housemark

09:45 Panel session: Leading the way to economic recovery post-COVID

The pandemic has been a huge set-back for the economy, but the housing sector has managed to show relative strength from associated financial challenges. In this opening session we'll take a look at the financial position of the sector pre-COVID, how the pandemic has impacted housing associations financially and how the sector can bounce back.

- A recap on sector ratios and baseline position pre-COVID
- Summary of 2019/20 global accounts, VfM metric results and VfM reporting expectations in 2020/21
- Credit ratings, current credit conditions, trends and risks
- Adjusting to accelerated trends and future capacity
- How innovation and collaboration can firmly establish housing as an economic driver for growth
- How the sector can rise to financial challenges in an ever-changing environment

Including time for Q&A and discussion

Will Perry, Director of Strategy, RSH

Zoe Janke, Vice President – Senior Analyst, Moody's Investors Service

Gloria Yang, Deputy CEO, Origin Housing

10:30 Funding and investment update

With increasing demands on housing associations, local authorities and developers to deliver more homes, in this session Phil and Helen will provide key updates and sector-leading expertise on the following;

- State of the funding market place post-COVID
- New to market funding – and recent deals
- The Affordable Homes Programme
- How COVID-19 has affected the shared ownership market, supply and demand

Including time for Q&A and discussion

Phil Jenkins, Managing Director, Centrus and Helen Collins, UK Board

Director, Head of Affordable Housing Consultancy, Savills

11:10 Comfort break

11:20

Building a sector standard approach to environmental, social and governance (ESG) reporting

In this session we'll discuss the launch of The Sustainability Reporting Standard for Social Housing (SRS) and the framework and expectations of standardisation. Sarah and Catherine, who were both part of the governance steering group will share details on;

- What the rise of ESG investment means for social housing
- How the SRS enables housing providers to report on their ESG performance in a transparent, consistent and comparable way
- Why Hyde Group decided to report annually on how it is performing on key metrics to attract the right investors
- How Hyde Group decided on what their stock and social targets to 2030 would be
- Plans for the issue of guidance and promotion of good practice to support implementation of sustainability reporting standards in the sector

Including time for Q&A and discussion

Sarah Forster, CEO, The Good Economy and Catherine Raynsford, Director of Stakeholder and Investor Relations, The Hyde Group

11:55

Best practice session: Simplifying your group structure post-merger

In October 2020 all landlords within the Radian Group merged to become Abri. As part of the process they have simplified their group structure to improve financial capacity and resilience. As Chief Financial Officer, a member of the Board and Chair of the Integration and Transformation Committee, Caroline will share details of;

- Their group simplification and consultancy process
- How decisions were balanced and made
- How they've guaranteed the appropriate financial checks and controls are in place to enable growth and investment
- How reducing complexity and consolidating capacity has provided greater ability to build and invest more
- How the changes have supported efficient working and value for money
- Any challenges along the way, where they are now and what's next

Including time for Q&A and discussion

Caroline Moore, Chief Financial Officer, Abri

12:30

Closing comments and close of Forum

Amanda Leonard, Associate Director, Housemark